

On a Thursday night

last April, 6 people took to the stage to share some very personal stories.

The stories ranged from funny to gut-wrenching to heart-warming, yet, they expressed one common theme: how deeply meaningful the Primary Care Coalition's work is. Not just for our patients, but for our staff as well.

In my cover letter to last year's annual report, I recognized that the collaborative, systems-oriented approach PCC takes can make it hard to explain exactly what we do. As we continue our efforts to disrupt the systems that keep some neighbors experiencing vulnerability, and in honor of our brave story tellers, this annual report will focus more on our "why" than on our "what." Why are we drawn to this work? And why does it matter for the community?

At PCC, we are dedicated to collaborative work that supports our most vulnerable neighbors. As PCC patients, partners, and staff shared on the stage that April night, our dedication isn't only because this work is the right thing to do. It is also because many of us, in some way, know what it means to be vulnerable. We invest in our neighbors not from a place of charity but of solidarity. Because a genuine safety net is not a landing spot at all but a continuum of care – in which we all move between places of need and of strength.

We look forward to building a stronger safety net with you.

Sincerely,

Leslie Graham, President & CEO

Vision

PCC envisions a vibrant community that supports all people in leading healthy lives.

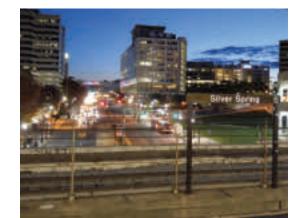






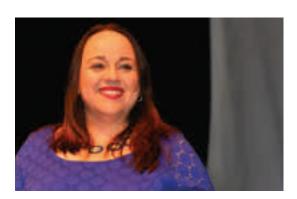


At PCC, we are dedicated to collaborative work that supports our most vulnerable neighbors.



Mission

Our mission is to improve the health of vulnerable individuals and families by building partnerships, and strengthening systems.





1 Went Totally Blank

Sarah Frazell, Director of Behavioral Health Programs

I've been in the social work field for about thirteen years, and most of the time, I know what to do. But sometimes I'm at a loss.

Last year, I started working with a patient with the worst case of trauma I've encountered in my whole career. She had experienced trauma and devastation at every turn: growing up in an abusive household in a violent community, fleeing her home for sanctuary in the United States but being detained with her children and later harassed and exploited by her employer. As she shared her story with me she paused and looked at me to see how I would respond.

I went totally blank.

So, I took a deep breath and said the first thing I could think of:

"You've been through all that and yet, here you are, sitting in front of me. How did you do it?"

She relaxed her shoulders a little bit, and that was the beginning of our working relationship.

One afternoon she stopped by with a small gift, and my stomach dropped. Because she held out an orchid.

I am notoriously bad at keeping plants alive.
I once killed a cactus, and I'm pretty sure those require watering once a month. I actually tried to have an orchid once, and I killed it in two days.
But I put the orchid on my desk and, as expected, it slowly started to die.

Months later, I took a new role at PCC. As I was packing up my office, the sad, shriveled orchid – basically just a pot with brown stuff in it – seemed like an easy toss. Then, I felt a stab of guilt. I hauled it out of the trash, stuck it on my desk, gave it a little water, and went home for the weekend. Monday morning, I came in fully expecting it to be in bad shape, but the stalks were starting to turn green, and one big, beautiful pink flower had bloomed.

Now, whenever I feel really overwhelmed or need some inspiration, I look at my orchid. I remember that sometimes, all we need to help is a listening ear. And maybe a little water.

92% of Montgomery Cares patients were screened for depression in FY19.

Montgomery Cares Eligibility Screening Changes

Maximizing benefits and monitoring affordability

Montgomery Cares provides primary, specialty, and behavioral health care and medicine access to adults who live in Montgomery County, Maryland, have low incomes, and cannot get health insurance. It is a public-private partnership composed of 10 independent community primary care clinics, six hospitals, the Montgomery County Department of Health and Human Services, PCC, and other community-based specialists and service organizations.

Historically, Montgomery Cares partner clinics have been responsible for verifying their patients' eligibility for the program. In FY19, the Department of Health and Human Services (DHHS) announced that FY20 would see eligibility screening and determination move to the county's Office of Eligibility and Support Services (OESS). OESS is the point of entry for many federal, state, and county health and social service programs, including Care for Kids, Maternity Partnership, and County Dental Services. OESS also supports low-income residents in applying for Medicaid or Qualified Health Plans (aka "Obamacare") when their visa status provides them eligibility.

Once fully implemented, OESS as the single point of eligibility determination has the potential to connect entire households to vital services – if the patients coming in to apply for Montgomery Cares can be connected to other services and supports in the same process.

On the other hand, it adds administrative hurdles to patients who have no programs other than Montgomery Cares for which they are eligible, or for which they feel secure in applying. The latter is of concern given the "public charge" rules in which accepting Medicaid and other federally supported public benefits may affect an individual's prospects for permanent residency in the United States.

Over the past year, PCC has worked closely with our clinic partners and with the DHHS to consider the implications of this policy change on patients and clinic organizations. PCC will continue to seek ways to make health care available, affordable, and accessible to all.

In Fiscal Year 2019:



 $\begin{array}{c} \textbf{26,400} \\ \textbf{72,500} \\ \textbf{clinic encounters} \end{array}$

And of those patients...



report incomes below the Federal Poverty Level



69% speak Spanish, with

33 languages spoken

\$1.3 MILLION

in generic medications dispensed at clinics, including insulin, pulmonary, cardiovascular, endocrine, and mental health medications



1,400 patients received more than

\$5.5 MILLION

worth of free medication through MedBank



1,800

patients received behavioral health services through **Montgomery Cares Behavioral Health** program



1.300

patients received specialty care through the **Project Access** physician network

Have Me Met?

Marisol Ortiz, Director of Client Services



I was feeling so lonely. I was new to the country, pregnant, and didn't know any English. And I was in so much pain. The emergency room doctor told me, "Your right kidney is swollen, and it's serious, so you need to stay in the hospital until this problem is resolved."

On the third day, a lady came to my room, and she said in Spanish, "Good morning, I am from Healthy Families Montgomery. This is a program that supports first-time moms, and I would like for you to participate in the program."

I felt so connected with her at that moment. She spoke my language and she wanted to help me!

She started visiting me at home. She taught me, she listened to me, she guided me during that really difficult time. I told her, "I would like to look for a job where I am able to help people like you are helping me now."

One day, she called me, and she said, "Marisol, you know one of the programs in my organization is opening a position and they are hiring, so I thought about you."

A week after the interview, they offered me the position. I started working in the Care for Kids program as a Client Services Specialist. I started educating families. I started meeting them and their kids. I gave them information about the program, and I answered questions. I also listened to their stories, and I had that connection with the families.

Now, as Director for the program I participate in meetings with stakeholders in the community more often. In one of those meetings, a young lady came to me, and she asked me, "Are you Marisol Ortiz from Care for Kids?"

And I said, "Yes, I am. Have we met?"

And she said, "No, but you helped my mother, so I'm really happy to meet you."

Then, "I was a Care for Kids participant for many, many years, and you helped my mom a lot. When we came to this country, my mom was really worried that she doesn't know what to do if we got sick. So as soon she knew about Care for Kids, she applied. And you helped her through the enrollment process, and you made yourself available to answer any question. Thanks to your help and generosity and the program you changed our life: I finished college. I work for a nonprofit organization providing assistance to families like mine. So, thank you."

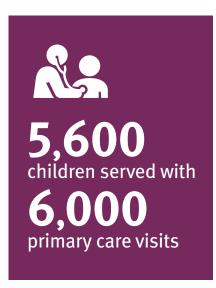
My heart was soaring out of my chest. I felt like I would wash away with a tide of joy and gratitude.

I was double-blessed in my life: first, to have the opportunity of benefiting from a similar program myself, but secondly, to actually have the chance to work for such a noble program — I paid it forward.



care needs of these children and their families.

In Fiscal Year 2019:





children had eye exams and

received glasses



96% identified Spanish as their primary language



1,400 children received case management for complex medical needs



81% of newly enrolled children had recently arrived in our community as unaccompanied minors.

63% of these children had been in the country for 6 months or less.

Nexus Montgomery

Investing Hospital Dollars in Community Health

The Nexus Montgomery Regional Partnership began as part of a statewide effort to contain hospital costs by improving health outside the hospital setting. To achieve those impacts within their shared service zone of Montgomery and parts of Prince George's Counties, the six partner hospitals of Nexus Montgomery have focused on groups whose experience of vulnerability in our community also makes them more likely to be high users of hospital services: frail seniors, patients with severe mental illness, and uninsured residents in need of follow-up specialty care. PCC is proud to partner with the Nexus Montgomery hospitals and community-based organizations on these programs that served more than 15,000 of our neighbors in FY19 and achieved gross health care cost savings of \$12.6 million.

The Nexus Montgomery programs have helped connect our neighbors with the services they really need – from assistance programs and social supports to crisis houses for mental health treatment – and saved money for the health care system as a whole. It is a good news, win-win story for all.

Nexus Montgomery is a collaboration among Adventist HealthCare Shady Grove Medical Center, Adventist HealthCare White Oak Medical Center, Holy Cross Hospital, Holy Cross Germantown Hospital, MedStar Montgomery Medical Center, and Suburban Hospital. PCC serves as the management entity for Nexus Montgomery and brokers relationships among hospitals and community organizations who partner in implementing Nexus programs. Partners include:

- Cornerstone Montgomery
- Jewish Social Service Agency (JSSA)
- Montgomery County DHHS
- Sheppard Pratt Health System
- The Coordinating Center

In Fiscal Year 2019:



TH 880

frail elderly residents of senior living facilities connected to community-based services and supports



uninsured patients received specialty care services



patients with severe mental illness received community-based treatment



13,000

patients benefited from quality improvement at skilled nursing facilities

\$12.6 MILLION

generated in health care cost savings

Don't Worry Honey

Alma Aviles, Care for Kids Client Services Supervisor



I was 22 years old, and I was expecting my first child. But, sadly, the health care system in Puerto Rico is terrible, especially if you're low income and have the government insurance program. The maternity department was overcrowded. There were not enough doctors or nurses, and it was dirty, too. It was the worst hospital setting you can imagine.

After 24 hours, I gave birth by C-section. She was perfect. Her head was covered in silky black hair. She was a beautiful and healthy baby girl.

I should have been overjoyed, but the day after I gave birth, I felt like someone was hitting my head with a hammer — it was a side effect of the anesthesia. I also had post-partum hemorrhage, and I was anemic. I was not able to stand up, walk, or eat. I felt like I was going to die.

After almost three weeks, I told my sister, "If I die, I want you to promise me that you will take care of my baby." She told me, "You're crazy. You'll be fine." And she left, so I wouldn't see her crying.

I thought about how hard it would be for my mother to lose her daughter. I worried about

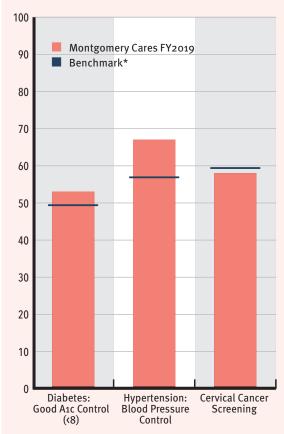
my child's life without me. I began to cry, and I was praying to God for my health.

Then, a lady entered the room and asked with a sweet voice, "Why are you crying?" I explained how miserable I felt. She listened and told me, "Don't worry honey. You will be fine."

She walked out of the room and came back with an injection, smiled at me, and left. I slept all night. No pain, and no headaches.

The next day I took a shower without help.
The day after, I was able to go home to be with
my baby. I was so lucky to meet that lady in the
hospital who was the only person that advocated
for me. She's one of the reasons I became
interested in the health care field – because
I believe that kindness can cure anything.

I don't know if you believe in angels and miracles, but I do. And the angel that entered my room when I was dying was a nurse. Affordable health care should also be highquality health care. That's why PCC works with our clinic partners to make sure the Montgomery Cares system offers services on par with, or better than, national standards.



^{*}Target: Average Medicaid HMO Performance, NCQA "State of Health Care Quality 2018"

Community Roundtables

A Shared Vision for Greater Impact

PCC began as an effort to fill in the existing health system's gaps. But over the past 25 years, our understanding of how to help people achieve health has changed.

It has become increasingly clear that less access to health care is not the only reason our neighbors experiencing vulnerability are experiencing poorer health outcomes. They are subject to an entire web of structural inequities that predetermine poorer health. Truly addressing those inequities means redefining primary care, not as a clinical encounter but as a philosophy of population health.

Population health is not possible without partnership. And the more daring the population health vision, the more innovative

the partnership needs to be. That is why PCC partnered with Nonprofit Montgomery, the Montgomery County Food Council, and Worksource Montgomery to engage nonprofit and community leaders in a series of critical discussions, which led to the creation of *A New Vision for Nonprofit and Government Collaboration*. Unveiled in January 2019 and endorsed by nearly 50 local nonprofit organizations, this vision document expresses our shared goal:

"to elevate and empower residents and ensure all community members have choice, voice, and dignity in their lives." In FY20, we continue to collaborate on a practical action plan to achieve this goal. That plan will require a fundamental shift in how nonprofits work with each other and for the community, which is why we all agreed to the following key asks of our government partners:



Tap our expertise.

Engage nonprofits as both service providers and policy partners who can provide valuable insight and information when designing policy proposals.

2

Emphasize resident-centered service.

Because individuals' needs are complex and intertwined, ensuring service providers in all sectors are operating effectively together is vital to the long-term health of our community.



Prioritize impact over output.

A set of core measures that are uniformly measurable in each sub-sector could serve as leading indicators and provide a valuable tool to drive progress toward established community goals.



Foster collaboration over competition.

Support the nonprofit community in developing the infrastructure to share data in order to improve service delivery.



Invest in a sustainable nonprofit sector.

Ensure nonprofits have the financial stability to execute their missions by providing funds for indirect costs and general operating expenses, routinely providing cost of living adjustments in nonprofit contracts, and incentivizing collaborative programming.



My first job was in hospital management in eastern Ethiopia. From there, I moved to South Africa, then Rwanda. I love Africa. In fact, I'd probably be somewhere in Africa right now, if it weren't for my health insurance company.

When I was living abroad and developing my career, I also developed a mental illness. I became severely, severely depressed, and I downward spiraled to the point where I wanted to die. I finally found a psychiatrist, got on medication, and started to recover.

Several years later, I had moved to DC and the depression slowly crept back. When I realized what was happening, I knew I was going back to that sunken place. I was terrified. I needed to find a psychiatrist, and fast.

At the time my family had a lot of unexpected medical bills. In the month of September alone, we had to pay \$855 out of pocket. The only good thing about that \$855 was that I knew that we met our deductible for the rest of the year. That's what I thought...until I spoke to an agent at my health insurance company, on a call that I sincerely hope is recorded for quality assurance.

The agent told me that my deductible period wasn't, in fact, a calendar year, like I had been told when I first signed up for the plan. No, it was tied to my company's fiscal year, which began on October 1st. This is September 28th.

I lost it. I started crying, and the agent got her supervisor, and the supervisor got her supervisor, and we finally came to the conclusion that my deductible period could stay a calendar year and I could submit claims for reimbursement through December 31st. And I started to breathe again. And yet, the whole time I was on the phone, and afterwards, I just kept thinking, I have every imaginable advantage: I have commercial health insurance. I'm a native English speaker. I am educated.

What about everybody else? What about people who don't have all of these advantages? How do they get care? How do they navigate this system?

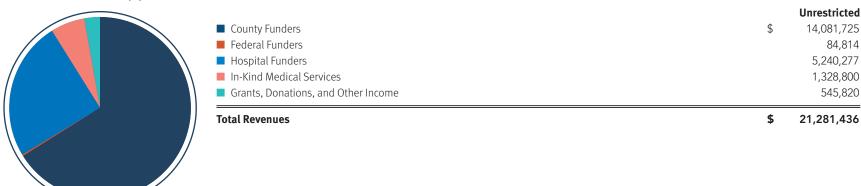
And that was it. I knew I couldn't work in health systems strengthening in sub-Saharan Africa on behalf of the U.S. government anymore when we didn't even have a functional system of our own.

I joined PCC in 2017, and I'm just so honored and privileged to be a part of this community.

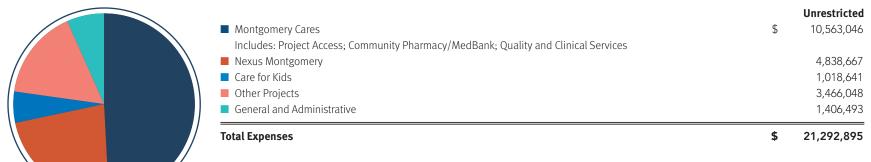
Financial Statements

Sources and uses of funds for the fiscal year ended June 30, 2019

Revenue and Support



Expenses



THANK YOU to our sponsors!

2019 PCC Hosted Events:

Stable + Affordable: Housing as a Foundation of Health Conference Series

Stories About Caring

UnitedHealthcare is proud to sponsor PCC's 2019 events.

our silver spring location is now open!

Junch | happy hour | dinner | brunch

matchbox is proud to support the Primary Care Coalition

Thank you for helping to build a stronger community.





DST25124 4/19



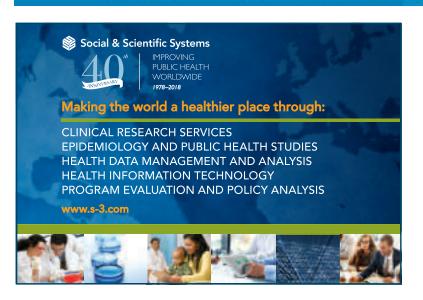
Health isn't an industry. It's our cause.

Kaiser Permanente is honored to sponsor the Primary Care Coalition's Stable + Affordable: Housing as a Foundation of Health. We stand behind your mission, and remain committed to providing total health for all those in the communities we both serve.

kp.org/choosebetter



Kainer Foundation Health Plan of the Mid-Adantic States, Inc. 2101 E. Jefferson St., Rockville: MD 20852: 2019CH1855 MAS 9/1/19-12/31/19



THANK YOU to:

Prateek Gupta,
PGLVS Consulting LLC
Lebanese Taverna

MEMBERSHIPS

- District of Columbia Society for Human Resource Management (DC SHRM)
- Healthcare Council of the National Capital Area
- Maryland Hospital Association Inc
- National Community Reinvestment Coalition (NCRC)
- Nonprofit Montgomery
- Society for Human Resource Management (SHRM)

PARTNERS AND COLLABORATORS

MONTGOMERY CARES PARTICIPATING CLINICS

- Catholic Charities Center
- Chinese Culture and Community Services Center - Pan Asian Volunteer Health Clinic
- CCI Health and Wellness
- Community Reach of Montgomery County – Kaseman Health Clinic
- Holy Cross Health Centers
- Mary's Center for Maternal and Child Care. Inc.
- Mercy Health Clinic
- Mobile Medical Care. Inc.
- Muslim Community Center Clinic
- Provecto Salud

CARE FOR KIDS PROVIDERS

- All Dav Medical Care
- Broad Acres Elementary School-Based Health Center
- Catholic Charities Center
- CCI Health and Wellness
- · Gaithersburg Elementary School-Based Health Center

- Gaithersburg Wellness Center
- · Harmony Hills Elementary School-Based Health Center
- Highland Elementary School-Based Health Center
- Holy Cross Health Center Germantown
- Kaiser Permanente of the Mid-Atlantic
- · Marv's Center
- Milestone Pediatrics
- New Hampshire Estates Elementary School-Based Health Center
- Northwood Wellness Center
- Prime Pediatrics, LLC.
- · Rolling Terrace Elementary School-Based Health Center
- · Summit Hall Elementary School-Based Health Center
- Veirs Mill Elementary School-Based Health Center
- Watkins Mill Wellness Center
- · Weller Road Elementary School-Based Health Center
- Wheaton High Wellness Center

CARE FOR KIDS SPECIALTY CARE AND DENTAL PROVIDERS

- All Star Pediatric Dentistry
- Capital Children's Dental Center & Dental Surgery Center of DC
- Chevy Chase Pediatric Dentistry, LLC
- Dr. Golnar Jahanmir
- Dr. James Clarke
- Dr. Iulian Moiseiwitsch, DDS
- Dr. Sasan Moghaddame Jafari
- Dr. Siyakumar Sreeniyasan
- Dr Vu Tran
- · Drs. Morgenstein & Levy, P.A.
- Endodontic Associates of Greater Washington
- Family Dentistry of Gaithersburg -Dr. Iun Bae

- Georgetowne Park Endodontics Dr. Ali R. Eghtesadi
- Gouterman Orthopedics
- Kidz & Family Dental Center
- MRB Counseling Services, Inc.
- Mv Eve Doctor
- New Vision Optica
- Rockville Pediatric Dental Center
- Shady Grove Orthopedics
- UNC Oral and Maxillofacial Pathology Laboratory

PROJECT ACCESS PARTICIPATING PRACTICES

- Advanced Neuro & Orthopedic Physical Therapy, LLC
- Adventist HealthCare
- Adventist HealthCare Imaging
- Adventist HealthCare Rehabilitation
- Adventist Medical Group Cardiovascular Specialists
- Adventist Medical Group Infectious Disease
- Aesthetic Skin Care & Derma Surgery
- Affiliated PET Systems, LLC
- ARSO Neuro Rehab and Orthopedic Center
- Arthritis and Rheumatology Associates, P.C.
- Associates in Gastroenterology
- Bavada Home Health Care
- Bethesda Endoscopy Center
- Capital Anesthesia Partners
- Capital Cardiovascular and Thoracic Surgery Associates, PLLC
- Capital Choice Pathology Laboratory
- Capital Digestive Care
- CardioCare
- Cardiovascular Specialists (also MFA)
- Center for Advanced Wound Healing and Hyperbaric Medicine
- Community Audiology Services
- Community Hematology-Oncology

- Community Radiology Associates
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- Endoscopic Surgery Center of Maryland
- ENT & Allergy Specialists of Shady Grove
- Erin Ruane, NP

- Eternal Dermatology
- Family Eye Care and Surgery
- Foot & Ankle Specialists of the Mid-Atlantic
- Friendship Ambulatory Surgery Center
- Georgetown Orthopaedics
- George Washington University Medical Faculty Associates
- Global Health Medical Group
- Greenbelt Anesthesia Associates
- Greenbelt Endoscopy Center
- Hanger Clinic: Prosthetics & Orthotics
- Heon Jang
- Holy Cross Mammography
- James Clarke Physical Therapy
- Kessous and Kessous, MD PC
- · LeVisage ENT & Facial Plastic Surgery
- MD Radiation Oncology Associates
- MedStar Montgomery Multispecialty Physician Office
- Metropolitan Gastroenterology Group
- Metro Renal Associates
- Mid-Atlantic Epilepsy & Sleep Center
- MM/NIH Endocrine Clinic at Suburban
- Montgomery Eye Physicians & Surgeons PA
- Montgomery Medical Clinic and Sports Medicine
- Montgomery Otolaryngology Consultants, PA
- Montgomery Renal Associates PA
- Montgomery Surgery Center
- National Capital Neurosurgery
- Nephrology Associates
- Ophthalmic Plastic and Orbital Consultants PC
- Palisades Eye Surgery Center
- Patricia Randolph
- Precision Orthopedics & Sports Medicine
- Pulmonologists, PC

- Regional Cancer Care of Maryland
- Rheumatology Associates PA
- SGAH Wound Care Center
- Sam Hamou
- Silver Spring Eye
- Takoma Surgical Associates, P.A.
- The Centers for Advanced ENT Care
- The Feldman ENT Group
- The Retina Group of Washington
- US Anesthesia Partners
- · Visionary Eye Doctors
- Washington Heart Rhythm Associates
- White Flint Surgery, LLC
- White Oak Medical Center Interventional Radiology
- Zafira Bhimani

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- Ravi Melwani
- Douglas Taylor
- Jennifer Saunders
- Betsy Carrier

HOSPITALS AND HEALTH SYSTEMS

- Adventist Health Care
- Doctors Community Hospital
- Holy Cross Health
- Holy Cross Hospital Germantown
- Holy Cross Hospital Silver Spring
- Johns Hopkins Medicine
- MedStar Health
- MedStar Montgomery Medical Center
- Nexus Montgomery LLC
- Shady Grove Adventist HospitalSheppard Pratt Health System
- Suburban Hospital
- White Oak Adventist Medical Center (formerly Washington Adventist Hospital)

PUBLIC SECTOR PARTNERS

- Housing Opportunities Commission of Montgomery County
- Maryland Health Benefits Exchange (MHBE)
- Maryland Health Services Cost Review Commission (HSCRC)
- Montgomery County Cancer Crusade
- Montgomery County Department of Health and Human Services – Public Health
- Montgomery County Special Needs Housing – Health Care for the Homeless
- Montgomery County Public Schools
- Prince George's County Department of Social Services
- Prince George's County Health Department

ACADEMIC INSTITUTIONS

- Georgetown University Department of Psychiatry
- Montgomery College School of Nursing
- University of Maryland Schools of Pharmacy Baltimore and Eastern Shore
- University of Maryland School of Nursing
- University of Maryland School of Public Health
- University of Maryland Schools of Social Work at Baltimore County and Shady Grove

OTHER PROGRAMS AND ORGANIZATIONS

- · Access to Behavioral Health
- Adult Behavioral Health
- Adventist Community Services of Greater Washington

- · Affiliated Sante Senior Services
- Asian-American Inter Community Service (AICS)
- Aspire Counseling
- Audubon Naturalist Society
- Avuda
- Agencies of the Emergency Assistance Coalition
- ALFA Specialty Pharmacy
- America's Tooth Fairy
- Bethesda Help
- C-4 Clothing Closet
- Capital Area Food Bank
- Capital Breast Care Center
- Casa
- Celestial Manna Inc.
- Center for Adoption Support and Education
- CentroNia
- Child and Adolescent
- Catholic Charities D.C.
- CollegeTracks
- Community Health and Empowerment through Education and Research (CHEER)
- Community Ministries of Rockville
- Consumer Health Foundation
- Cornerstone MontgomeryCrossroads Community
- Food Network
- EveryMindFamily Community Advisory Council
- Family Justice Center
- Family Justice Center
 Family Learning Solutions Inc.
- Family Services, Inc.
- Gilchrist Center
- Girls on the Run of Montgomery County, MD
- Healthcare Dynamics International
- Housing Unlimited
- Identity Inc
- Institute for Healthcare Improvement
- Institute for Public Health Innovation
 Interfaith Works
- Intercultural Counseling Connection

- Interfaith Partners for the Chesapeake
- Innovative Clinical Associates
- Jewish Social Service Agency (JSSA)
- John Snow, Inc.
- Latin American Youth Center (LAYC)
- Manna Food Center
- Maryland Hunger Solutions
- Mil Mujeres
- Montgomery Coalition for Adult English Literacy (MCAEL)
- Montgomery College
- Montgomery Community Media
- Montgomery County Coalition for the Homeless
- Montgomery County Faith Alliance for Climate Solutions
- Montgomery County Food Council
- Montgomery County Holiday Giving Project
- Montgomery Housing Partnership
- Montgomery County Sierra Club Group
- Mid County United Ministries (MUM)
- Ministries United Silver Spring/ Takoma Park(MUSST)
- National Alliance on Mental Illness
- No Kid Hungry Maryland
- Nonprofit Montgomery
- Potomac Conservancy
- Prince George's Healthcare Alliance
- Rebuilding Together Montgomery
 County
- Regional Primary Care Coalition
- Saint Luke Lutheran Church
- Sikh kid 2 kid
- Sowing Empowerment & Economic Development (SEED)
- Story District
- The Arc Montgomery County
- The Bernie Scholarship Awards Program
- The Charles Koiner Center for Urban Farming

- The Climate Mobilization Montgomery County Chapter
- The Coordinating Center (TCC)
- Vikara Village
- Washington Metro Oasis
- Winter Growth Inc.
- Wonders Early Learning + Extended Day
- WorkSource Montgomery

FY19 FUNDERS (JULY 1, 2018 – IUNE 30, 2019)

FOUNDATIONS

- Clark-Winchcole Foundation
- Consumer Health Foundation
- Delta Dental of Pennsylvania
- Eagle Bank Foundation
- Healthcare Initiative Foundation
- MAXIMUS Foundation
- Meyer Foundation
- Morris and Gwendolyn Cafritz Foundation
- Rossetter Foundation

PUBLIC FUNDERS

- U.S. Health Resources & Services Administration – Healthy Tomorrows Program
- Maryland Department of Aging
- Montgomery County Department of Health and Human Services
- Maryland Department of Health
- Montgomery County Executive Community Grant
- U.S. Substance Abuse and Mental Health Services Administration

TRUSTS AND FAMILY FOUNDATIONS

- Adler Family Fund of the of the Greater Washington Community Foundation
- Cliff & Deborah White Family
 Foundation of the Greater
 Washington Community Foundation
- Dr. Daniel F. Lynch Memorial Fund of the Greater Washington Community Foundation
- Engel Giving Fund of Fidelity Charitable
- Greene-Milstein Family Foundation
- J & E Myerberg Charitable Fund of the U.S. Charitable Gift Trust
- Lester Poretsky Family Foundation, Inc.
- Martinez Shriber Fund of Vanguard Charitable Trust

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- Adventist HealthCare
- Bank of America
- BB&T
- Business Leaders Fighting Hunger
- CareFirst
- Central Eye Maryland Associates
- Cherry Bekaert LLP
- Guernsey, Inc.
- HMS Insurance Associates, Inc.
- HR Strategy Group
- Institute for Public Health Innovation
- JSI
- Kaiser Permanente of the Mid-Atlantic States
- Lebanese Taverna
- Matchbox
- NIH Federal Credit Union
- North Bethesda
 United Methodist Church
- PGLVS Consulting
- Pharmedix

- RS&F
- Smart Link Strategies & Solutions
- · Social & Scientific Systems, Inc.
- Trav. Inc.
- UnitedHealthcare

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- Adun Ademiluyi*
- Olakorede Akintelure*
 Mvriam Al-lizani†
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- Maurice Martin*
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- Xenia Monterosa
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- Selam Mulatu[†]
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- Orlando Wright
- Sophy Yang
- Alice Zic*
- Victor Zubiate
- Carolina Zuniga
- * Left the organization in FY2019
- ** Left the organization since FY2019 † Joined the organization in FY2020

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- Steven Raetzman

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- · Leslie Graham
- * Resigned from the Board in FY2019 † Joined the Board since FY2019





primary care coalition



We build systems that leverage the strengths of our partner organizations to improve the health of our community.

We help patients get medicines, specialty care, behavioral health, and other essential health services. We support providers with the infrastructure and technical assistance they need to provide exceptional care.





This Annual Report has not been reviewed by the Montgomery County Department of Health and Human Services, Nexus Montgomery Board of Directors, or any of our partners or funders.